



Megan Jones KP Allofasudden

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2016 Chairman's Report:

The past 12 months has been successful in many areas and presented challenges in others - like many similar organisations.

This year I attended various Championships that have been staged by the ESA Discipline committees. These have been excellent showcases of the discipline and have been wonderful events for the members. I trust the ESA Chairs will include their successes in their reports.

The ESA Vaulting Committee successfully staged an International FEI event in combination with the National Vaulting Championships at Mallala with many interstate competitors and three overseas judges.

One of ESA's successes this year has been junior activity. Membership has grown in this area and we have staged Interschool events, both competition and training in and around Adelaide and in regional areas. This is Equestrian's future. We need to foster it by providing excellent coaching clinics and junior competition in all disciplines.

In addition to Interschool, we also received funding from Equestrian Australia to provide the Ready Set Trot funding. The Office embraced this opportunity and enabled many children to experience riding a pony. The opportunity may assist more children to begin their equestrian journey.

The Office of Recreation and Sport again provided funding to conduct the Youth Expo in April. More than 60 children registered to attend the in-house Expo at the Royal Show grounds for expert coaching, and education in a diverse range of equestrian areas.

This year we held quarterly Joint Chair meetings.

Chairs and one other from each Discipline were invited to a meeting with Board members to discuss issues, make suggestions and to review the quarterly financials. It enabled many issues to be raised and discussed. One in particular was to review and improve the Youth Development Scholarship. This event is now more than 20 years old and in its present format is tired and old and often does not attract the juniors to participate in this excellent weekend. Many disciplines have taken the concept on board and this year we will see a somewhat different approach.

The Strategic Plan 2016 – 2020 commenced with consultation in September 2015. Invited to begin the plan, representation from Discipline committees, sponsors, Office of Recreation and Sport, professional riders and coaches were invited to work with the Board and a facilitator recommended by ORS. Once in draft form the Board worked with the facilitator to formulate it into a plan that was then circulated to all Disciplines for feedback. The Board has included the comments within the Plan and it will be published on the ESA web page shortly. However it is important to note it is only in draft form as our plan and Equestrian Australia's must be in concert with each other and we are awaiting EA to develop, finalised and publish their plan. Once this has occurred the Board will need to review and finalised our plan and it will again be published on the web page and will become a working document for the Board.

An undercurrent of negativity within the membership has often taken the Board's focus away from growth and service to the membership.

2016 Chairman's Report continued:

It has often been distracted by non-strategic issues instead of being focused on its real purpose of providing an excellent sporting organisation.

Board members are honorary positions. They work, compete, have families and are not at immediate beck and call regardless of modern technology. Many issues need to be discussed at board meeting before answers can be provided.

I have been most disappointed in some bullying behavior regarding the ESA office. Paid staff are easy targets and this behavior must stop, if not we will see the high staff turnover seen in so many Not for Profit organisations, which does not benefit anyone, especially the membership.

The Office of Recreation and Sport financially supports the ESA, not the Australian Sports Commission as has been claimed on social media.

The funding ESA receives is especially provided for administrative and training purposes, and is not for the direct use by disciplines. Last year the Board distributed members' funds to support special projects that the Olympic Disciplines wished to achieve.

This type of funding is not a given.

The Board, yearly, will have to make decisions on how the funding is dispersed.

I have seen comments that the Disciplines made a profit whilst "the Branch" made a loss. Without the funding from the Branch and with a small Secretarial charge this would be the complete reverse. The Office services the membership and the Discipline committees. Without the Office the Disciplines would greatly suffer and the amount of assistance is provided without fee. This is expected by the Committees and may not be fully understood by some members.

Tonight we say farewell to both Judy Whyntie and Caroline Jones.

Judy and Caroline have given many years of service. Their corporate knowledge and their wise words at Board meetings will be greatly missed.

Finally, thank you to the many sponsors, supporters, officials, volunteers and ESA Staff, that have contributed to the many equestrian activities that have been held this year. Without all their financial assistance and man hours the activities could not be held.

I wish ESA and the members a successful 2016 – 2017.

Elizabeth Fricker

Chairman

2016 Executive Officers Report

I am pleased to present my report as EO of Equestrian SA (ESA). Equestrian is an amazing sport and I am excited to see an increasing number of passionate riders on a regular basis. I love the fact that equestrian sports are becoming accessible to all and importantly extremely social. Over the past twelve months, I have taken time to listen and learn. This has assisted enormously in understanding the existing gaps as well as helping create a new strategic platform that will provide stability, growth and a solid base for future investment.

STRATEGIC VISION As we move into 2017, it is clear that we need to focus on growing our membership base, with a particular focus on servicing our young riders whilst at the same time growing our recreational membership base. We will also focus sharply on our youth, which will support our performance, engagement and participation initiatives. The growth of our equestrian disciplines is a shared responsibility and our strategic vision will aim to unify the important industry and sport partners, and we will continue to collaborate with members and clubs. We will protect, promote and uphold the values of equestrian sport. Our athletes, past, present and future, continue to be a focus of our organisation and play an extremely important part in showcasing our sport nationally and at home. Their performances delight and inspire the many who ride.

STRUCTURAL REFORM Throughout 2016, an internal review saw significant reforms to our financial management, governance, commercial operations and reporting. While changes are set to continue into 2017, these improvements will position our organisation for continued growth, and the ability to deliver to our members, partners and supporters.

INITIATIVES AND ACHIEVEMENTS It has also been a year of achievements and milestones for ESA, and I'm pleased to reference a selected few highlights that I am particularly proud of:

- ◆ October marked the return of Horse of the Year ,
- ◆ November saw the Australian International 3 Day Event conducted in the Adelaide Parklands, as well as the high standard of 4* eventing, this was the first time the Equestrian Australia, Equestrian Grand Final was held in Adelaide and to continue on with a true multi-discipline event Carriage Driving SA conducted their first FEI 1* in conjunction with the Aus3de. The Aus3de continues to profile equestrian sport in the most positive light.
- ◆ Our Youth Development Programme and program participants nearly doubled against the previous year. Pleasingly, Interschool also increased its reach, with availability in more regional locations and our first Young Rider Pathways programs commenced in early 2016.
- ◆ We have invested considerable time and expertise in developing and adopting the new junior development and coaching framework to meet the objectives of our participation and performance outcomes.
- ◆ We have continued to forge strong relationships with our National body Equestrian Australia (EA); State Government, member states, and new and existing commercial partners.

2016 Executive Officer's Report continued:

GROWING OUR MEMBERSHIP BASE In 2016 we have entered into a longitudinal research project with EA to better understand the needs of the riders. As we look to grow on our membership base, this research will guide our growth strategy on providing benefits to the riders, while delivering a better service to our existing members.

ACKNOWLEDGEMENTS As we close out another year for ESA, I thank those who have been instrumental in supporting and driving the organisation forward. I would like to make particular to the dedicated staff at ESA, and of course, our loyal sponsors and partners who continue to allow us to do great work. On a personal note, my sincere thanks to our Chairman , Elizabeth Fricker, for her guidance throughout the year, as well as leading a hard working and diligent board in implementing a platform for future success.

I wish you all a very happy season of riding, and look forward to continuing this journey with you in 2016-2017.

Sharon Cimarosti

2016 Carriage Driving Report:

The ESA Carriage Driving Committee is preparing for the second FEI Driving event to be held November 6th at Victoria Park in conjunction with the aus3de. We are having a one star Dressage and Cones competition in the morning and a Combined Marathon in the afternoon. This is a fault competition consisting of two marathon obstacles and sets of cones and can be quite exciting to watch. We were hoping to have a two star event this year but the costs of bringing the required FEI judges from overseas and interstate proved to be beyond our budget. As it is we could not afford to run the FEI one star without the support of Gill Rolton and the aus3de. We are offering EA National classes as well to boost competitor numbers.

We will be able to utilise our new dressage arena purchased through ESA funding as well as the portable obstacles for the Combined Marathon.

On the Friday night of the Aus3de we are having a Jump and Drive Competition in the main arena. The riders will be from the ESA Interschool team. At the ESA Show Jumping Championships held at Wayville we also did a Jump and Drive with the showjumping competitors.

In May 2016 the ESA Committee ran a two day workshop to accredit new Carriage Driving judges and officials. This was the first official EA clinic held in Australia. We had an FEI level 3 judge and an FEI level 2 Course Designer and TD conduct the course and it was an enjoyable and informative weekend. However as there was no official EA examination paper, application form and other paperwork available at the time it was fraught with administration difficulties and it is only recently that these judges and officials have been sent notification of their status by EA National. It does not give driving committees the incentive to try and accredit and reaccredit officials.

Thanks must go to the Coaching Committee who assisted with funding.

We are to hold our Young Driver Scholarship weekend 19th November with Michelle Jones NCAS Coach from Victoria, who has competed overseas. She will give lessons to "older" drivers when she is in SA.

Again the Committee would like to thank the ESA Committee especially Sharon Cimarosti for their ongoing and invaluable assistance without which a small ESA discipline such as Carriage Driving would not be able to achieve what it does.

Anne Lindh

Chairman

2016 Coaching Report:

What a great year for Coaching in South Australia!

The Equestrian SA Coach Committee have been busy all year with Clinics for both accredited Coaches and for new candidate Coaches. We have also supported training for Coaches and Officials from some of the smaller disciplines.

First of all, in July last year, we held a very interesting and innovative clinic on using *Brain Training* to increase a sports person's rhythm, timing, coordination and many more cognitive skills. This is the latest frontier in many sports and the presenter, Linda Clark explained it and let the audience of more than thirty riders, coaches and judges practice as well.

Next on the Agenda was an Orientation clinic for new Introductory coach candidates in August 2015. All of these attending had to have already completed a very comprehensive list of prerequisites including their Certificates for Introductory Riding and Horse Management, First Aid, Working with Children checks and the AIS certificate for Community Coaching.

Three candidates attended with Tamsin Adcock and Lyn Jutilane Maynard as Assessors.

Once Christmas had come and gone, it was all 'go' for the Lucinda Green Compulsory Coach clinic which was held at Tilling Hill EC on a warm February evening. Lucinda had already been coaching at Eventing Clinics over the past two days and so we were very lucky that she agreed to spend an evening with coaches, riders and judges. Almost 100 attendees thoroughly enjoyed the night and were sustained with refreshments organized by the Committee.

We have also just completed another Orientation clinic which took a different format to the usual, being held over two evenings with one day full practical 'train to teach' session. Six candidates attended and we wish them well on their pathway to becoming Introductory Coaches.

In July 2016 we held another evening professional development clinic for coaches, riders and judges. This time we asked Geof Boylan-Marsland, who is a senior psychologist at the SA Sports Institute and also runs his own professional practice, *'Mind Matters Psychology'* to present a session focusing on riders, coaches and judges. Again over thirty attendees were very interested in Geof's comments. He used his experiences to show how managing your mind – *mindful-acceptance based intervention* – can help your sporting success and even better to get the best out of yourself realizing your best outcomes. Geof had already presented at our 2015 and 2016 very successful Youth Expo's and the young people there thought he was great.

The Coach Committee have also been supportive to the less populated disciplines such as Vaulting and Driving. We supported one of our Vaulting Coaches to attend an Interstate Vaulting Coach Clinic in Boonah, QLD with German Vaulters Daniel Kaiser and Qld's Darryn Fedrich, L2 Vaulting CE.

The Committee was also able to commit some much needed funding to support the recent Carriage Driving Officials clinic held here in SA. It is hard for the officials and coaches of these smaller disciplines to get the necessary updates held Interstate and so it was very worthwhile for SA to be able to host this Seminar with guest Educators, Dot Wilkinson from NSW and Peter Harkness from Victoria both FEI Officials.

(See letter from Driving Committee)

Three of our well known Coaches have also been highlighted in the National EA *'Evo/ve'* e-mag. Tamsin Adcock, Lyn Jutilane Maynard and Anne Lindh saw their names in lights in the magazine as Coach of the Month.

<http://www.equestrian.org.au/news/coach-month-tamsin-adcock>

<http://www.equestrian.org.au/news/coach-month-anne-lindh>

<http://www.equestrian.org.au/news/coach-month-lyn-jutilane>

2016 Coaching Report continued:

As to the future, the Coach Committee will continue to hold the Introductory Orientation clinics as candidates become ready. We are also interested in hearing from current Coaches who want to upgrade their qualifications to Level One or Two and to understand what support these candidates would like from the Committee.

An innovative new Coach clinic may well be offered later this year to those who can show that they are already experienced coaches, but without NCAS accreditation, and/or 'elite' athletes competing at high levels of competition locally, nationally or internationally.

The Coach Committee welcomes suggestions for professional development Seminars and particularly would like to know about any International equestrian visitors so that we may be able to organize clinics when those visiting experts are here.

As a last, but heartfelt request, we ask all Coaches to consider applying to join the Committee at the next AGM. It is a very worthwhile aspect to your Coaching career and gives you a chance to steer Coaching development in SA.

Thanks from the Committee, Chair Lynda Smith and members Tamsin Adcock. Denise Rofe, Rachel Vincent, Lyn Jutilane-Maynard Geoff Pannell and Mandy Maiden

2016 Dressage Report:

Your DSA Committee has had a busy 12 months!

Highlights have included:

Hosting a successful Young Dressage Horse and Pony State Final at McLaren Park in early 2016 with 22 entries.

Running the 2016 South Australian Dressage Championships with over 100 competitors, including regional and interstate competitors.

The awarding of our first Performance Medals recognising outstanding achievement at each level through EA and FEI.

A strong program of events to educate our Judges and Officials.

Dressage Clubs within the State hosting a number of competitive and championship events, and continuing to improve their facilities for use by Club and ESA members.

Our State Dressage Squads completing their first 12 months with State Coach, Ricky MacMillan.

SA riders going from strength to strength, with South Australian Youth teams placing second at both the Victorian Championships and the Australian Youth Championships; and some of our senior riders regularly travelling interstate to compete and returning home with strong percentages and placings.

Dressage events being organised and hosted by our Senior State Squad members to encourage new competitors into our sport and raise funds for our Senior Squad.

An active presence on social media with 1,400+ followers.

I would like to thank all Committee members for their dedication and enthusiasm over the past 12 months, including Carly Boon (vice Chair and Communications Coordinator), Jen Gilligan (Young Horse and Events Coordinator), Kirsty van Loon (Awards Coordinator), Collette Wheadon (Clubs Representative), Helen Whittle (Dressage Judges sub-committee), Belinda Lindh (State Squads and High Performance Co-ordinator), Ruth Schneeberger (Riders' Representative), Ty Zoontjens and Gerry Wellington.

DSA has worked closely with two DSA sub-committees and I would also like to thank members of those Committees:

Dressage Judges sub-Committee – Helen Whittle, Robyn Stokes and Rosemary Castle; and

State Championships sub-Committee – Carly Boon, Kirsty van Loon, Collette Wheadon, Sue Brown, Brigitte Drinkwater and me!

DSA is delighted to have received nominations from Belinda Lindh and Catherine Skinner to join the committee following the AGM. They join an enthusiastic group who are looking forward to progressing dressage in South Australia.

I also take this opportunity to thank the ESA Board and office staff, for their assistance over the past year. Further information can be found in our expanded report below.

*Lorraine Wohling
Chair, Dressage SA*

2016 Dressage Report continued:

Young Dressage Horse and Pony State Final (Report from Jen Gilligan)

A number of SA dressage clubs hosted qualifying events for the State Final and Dressage with the Stars. These events showcased the future generation of dressage horses and ponies and it is exciting to see the quality that is coming through.

The 2016 SA Young Dressage Horse & Pony Final was held on Saturday, 16 January at McLaren Park Equestrian Centre, McLaren Vale with entries being received from 22 horses and ponies.

Interstate judges for this event were Suzie Hoevenaars (FEI 5* Judge and highly experienced YH&P Judge) and Sue Cunningham (A-Level and also a highly experience YH&P Judge) along with local judges Wendy Hunt and Gillian Rolton.

We were delighted to have Prydes Easifeed on board as generous sponsors for the classes.

Following the event, a Young Horse & Pony Judges update was held keeping the majority of SA Young Horse & Pony judges accredited.

SA's Young Horses and Ponies were again successful at the National Final (Dressage and Jumping with the Stars) held at Werribee in March 2016 with several going through to the final round.

State Championships

The SA Dressage Championships were held over the weekend of 30 April and 1 May 2016 with support from a number of sponsors including Hygain as naming rights sponsor. The event was considered a success with a lot of positive feedback received via social media and more formally from spectators, competitors and sponsors. Mount Crawford Dressage Club grounds have permanent sand arenas and the benefit of this infrastructure from an organiser's perspective cannot be underestimated.

DSA made a strong commitment to promoting our sponsors/supporters, including a short promotional video. We were active on social media throughout including streaming a few of the tests live. This contributed to a positive vibe for the event and we are confident this will continue into the 2017 event.

We were thrilled to receive entries from over 100 horse and rider combinations, including a strong group of Junior/Young Riders. The Junior/Young Riders were able to take advantage of an Equestrian SA Development Grant that assisted the organising committee with the addition of an extra interstate A Level Judge. This meant all riders were able to ride at least one test in front of "fresh" eyes.

DSA was able to put a capital amount of \$1,000 back into the Mt Crawford grounds for extra sand for the warm up area. This is seen as not only advantageous for the State Championship event, but for all events hosted at this ground attended by ESA and Club members.

The Organising Committee for 2017 will be applying a small amount of profit from this event towards the 2017 event. This has already been approved by the ESA Board and is based on the DSA budget for FY2017. The 2017 event will be held over the weekend of 11 and 12 March at the Strathalbyn Polo & Recreation Grounds at Strathalbyn and organisation is well underway.

Dressage South Australia Performance Medals

The first of the DSA performance medals were awarded in 2016 with many people embracing the awards and adding their medals to the lapels of their jackets and wearing them with pride. We look forward to continuing to acknowledge our horses and riders for their own individual achievements.

2016 Dressage Report continued:

Judges and Officials Education (Report from Helen Whittle)

South Australia has 40 judges and 11 Judge Candidates (2 more than in the last accreditation period and a very positive number compared against our membership).

DSA's small but enthusiastic Dressage Judges Committee has provided ongoing quality educational opportunities for SA judges throughout the year. Our policy is to bring in experienced Judge Educators from interstate with fresh ideas, and we always offer local Judge Educators the opportunity to co-facilitate to continually improve their skills so they can better help our upgrading judges.

The increase in judge candidate numbers and retention of judges is largely due to our policy of keeping in regular contact with particularly lower level judges so they feel supported and included.

We actively encourage coaches, riders and spectators to attend all of our events hoping to draw in new people from grass roots such as Pony Club.

Seminars & Workshops

Over the year the Judges Committee ran:

- ◆ Young horse Seminar which enabled 9 Young Horse Judges to reaccredit.
- ◆ 2 day G/Probationary, Novice & Elem Level Seminar - this drew 3 G candidates, 2 x E levels, and 3 HRCAV accredited judges plus observers from Pony Club
- ◆ Medium /Advanced Level Seminar
- ◆ Para Equestrian Judges Seminar – as a result of this we now have 4 new Para Equestrian Judges accredited and 4 existing judges were reaccredited
- ◆ Grand Prix /Int II/ Int I /PSG Seminar
- ◆ Probationary/G Level & Eventing Judges Seminar
- ◆ 2 Workshops with Christoph Hess DVD's and a Lilo Fore DVD night
- ◆ Full day Workshop with Martin Plewa (GER)
- ◆ Rules Workshop
- ◆ 'Basic dressage' workshop

2016 Dressage Report continued:

Judges upgrading

1 has fast tracked to Elem, 1 new Medium Level judge & 1 on the way, 1 new Novice, now part way to Elementary, several of the G Levels are actively working on F Level, 1 C Level actively upgrading, 1 B Level is actively upgrading, and 4 new para judges and 4 recredited.

Club involvement

All clubs have been approached and explained how they can be positively involved in the process of attracting and educating judges.

One club has agreed to provide funds for specific educational projects. This club also covered the expenses of the Young Horse Seminar by successfully applying for an Active Clubs Grant to support training of officials & volunteers.

Other ways in which our dressage clubs are getting involved:

- ◆ running judges seminars in conjunction with DSA (the G/E/F seminar)
- ◆ agreeing to support a particular judge – say contract them to give back x days judging
- ◆ putting mentor judges with lower level judges on competition days to enable lower level judges to get necessary assignments as well as mentoring
- ◆ paying for a local Judge Educator to sit on the side of a competition arena to mentor several judges at a time
- ◆ working with DJC on choice of interstate judges for championship days so we can make full use shadow judging, sit-ins & examiners.

Further resources

We worked with Australian International Horse Trials to provide maximum mentoring opportunities for local officials (eg all pencilers for international judges were accredited local judges).

We sought Coaches Committee endorsement & involvement to assist with a full day Workshop with Martin Plewa (GER) (this clinic was partially funded through ESA Development Grant Funding of \$1,000).

We approached other state DJCs for resources and were able to source dvds of Christoff Hess & Lilo Fore to run workshop nights (22 people attended the first of these workshops).

We produce a bimonthly newsletter to disseminate relevant information & stimulate discussion.

SA Dressage Clubs

Our Clubs and all their volunteers are to be congratulated on providing competitors with a great calendar of events. In 2016 this has included:

- Competitive classes
- Participant classes
- Closed restricted & unrestricted classes
- Junior / young rider classes
- Para-equestrian classes and
- Championship/festival events

2016 Dressage Report continued:

We are also very grateful for the on-going support of dressage clubs for Moving Forward magazine and with the State Dressage Championships.

State Squads

In 2016 DSA appointed a State Dressage Coach – Ricky MacMillan. Squad members have benefitted from three squad clinics since early 2016 along with an open clinic held in July 2016.

Invitations to squad clinics have been extended to the Show Jumping and Eventing Squads to take up a small number of spare lessons at these clinics. To date, we are delighted to have had some show jumping and eventing riders take advantage of this opportunity.

Squad clinics have been across three days and we have been able to offer lessons on one day to each of our Junior/YR squad members and these have been taken up with enthusiasm.

Earlier in 2016 our Senior Squad members held a “Treasure Trove” fundraising event. All levels were judged by our squad members and squad members organised the event, including catering and donated rosettes and rugs as prizes. The goodwill created with grass roots members was terrific with a lot of new people having a go at dressage for the first time. The first event of this type was run under the banner of the Mount Crawford Dressage Club allowing us to access “Day Membership” for competitors. The second of these events is scheduled for the end of October 2016 and will be hosted at Southern Vales Dressage Club.

Ricky MacMillan has accepted DSA’s invitation to continue as our State Squad Coach for 2017 and DSA has recently updated our squad criteria.

Having disciplines represented at National competition level is a key role for all discipline committees under the Equestrian SA Constitution and our coach and squad members are aiming to have a team at the National Dressage Championships in 2017.

Of note, we were very pleased to have been represented at State level at the Victorian Youth Dressage Championships and the Australian Youth Championships held in New South Wales. SA’s team placing 2nd in the teams event at both competitions.

Youth Development

Following on from the 2015 Youth Development Scholarship weekend with coach Claire Siedl, we were pleased to welcome Claire Seidl back to coach the SA Junior and Young (Youth) riders in June. This clinic was well supported by riders from around the state, and offered discounted lessons to Youth riders, funded by an ESA Development Grant.

In 2016 the Youth Development Scholarship weekend for dressage will be held at McLaren Park, McLaren Vale with well-known Victorian coach and FEI rider/trainer Dirk Dijkstra.

2016 Eventing Report:

Membership

Peter Oborn	Chair, Finance
Wayne Copping	Vice chair, Squads (Chair), Youth Development
Tracey Leigh	Secretary, Finance, Organising Committee representative
Lara Pizimolas	Clinics, rider representative
Helen McEwen	Secretary/Minutes, Organising Committee representative
Leigh Beissel	Communications, marketing and promotions, Youth Development, Horse's Mouth, Organising Committee representative
Di Schaeffer	Horse's Mouth
Scott Donner	Governance, Youth Development
Karin Edwards	Organising Committee representative
Gill Rolton	Organising Committee, EA and FEI representative

All members have declared relevant interests in accord with ESA policy

Competitions

As in previous years, the Eventing season encompasses Spring and Autumn events. Not surprisingly, the spring season was favoured with better weather than autumn.

The X Organising committees ran ? successful events with a combined total of ?? nominated starters with Y completions. X falls, minor injuries, zz major and near miss incidents.

Kirkcaldy Park Horse Trials - April 2016. Rain softened the grounds sufficiently to green paddocks. Entries were reasonable in the lower classes but unfortunately the * classes entries were low.

The Reynella date was changed to end of April in the hope that this would encourage more star class riders but this did not eventuate. Still highly successful event with approximately 160 entries. The weather was kind and the hard working committee with the help of Wayne and Prue Copping produced an excellent cross country course

The second half of this year has been challenging for the running of horse trials due to the weather with Monarto HT and the Reynella spring event having to be cancelled. It is extremely unlikely that a 2nd event will be held at either Kirkcaldy Park or Reynella this year.

Competitor highlights

Who did well where?

Organising committees - the Eventing committee met twice with representatives of organising committees to discuss how the committee could best support them. This is a key communication item in our Strategic Plan and we will continue to meet, more often as Organising Committees continue to form and seek guidance.

New events — A newly formed Hills and Barossa HT was held at Mannum for Dressage and Show Jumping and Monarto for the cross country catering for the lower grades with combined training for star classes. Entries were low but the event ran in near perfect going on the Saturday and a sunny day for the Sun-

2016 Eventing Report: continued

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2017 - Access to most existing venues will continue for 2017. However, some uncertainty exists with Lockington and a date is yet to be established. Ongoing access to Reynella beyond the current lease expiry date () remains to be negotiated with Onkaparinga Council. The committee continues to consider and support options for more events and new venues.

Challenges. The eventing committee and organising committee representatives have expressed concerns that the honorary system for volunteer support to organising committees is not working effectively. The eventing committee is investigating the possibility of introducing a mandatory upfront payment or a volunteering commitment via the Nominate entry system to ensure volunteer participation in running events.

Budget

The Eventing committee budget Income \$26218.00 is principally sourced from the Eventing levy (originally the swabbing levy) of \$15 per entry and some funds raised from the hire of the eventing box supplied by the Eventing committee to organising committees. This year the levy raised \$ of which 70% \$ was provided to organising committees, \$521 Going to Eventing Reserves. \$ expended on clinics, Officials Development and one off support to committees (support to Mt Gambier for replacement TD). The committee has requested to the Board that \$20000 be made available from Eventing Reserves for Rider Education and Development and Cross Country Infrastructure improvements in line with National Safety recommendations. This will need to be further discussed as more recommendations are made.

Sponsorship and Fundraising

The Opening of the Eventing season lunch at Hardy's winery was a huge success. Fantastic opportunity for riders to get together as well as the sharing of information. Farewell to Judy and Caroline who had resigned from the Eventing committee after many years. The Barastoc Leaderboard continued and was well supported by riders. It is expected that this will continue in 2017.

Disciplinary Actions

SA Eventing Squad

Developed clear criteria for Squad selection and held two successful HP clinics at Reynella with Prue Barrett, National Performance Director Eventing and a Eventers show jumping clinic with Jamie Coman at Hanhndorf. Thank you to Anthony Thomas for making his facilities available.

Performance interstate?

2016 Eventing Report: continued

SA Eventing Youth Development Squad

As required by ESA an SA Eventing Youth Development Squad Scholarship training weekend has been set for the weekend 26/27 November. Martin Plewa (Germany) will be officiating as training coach. Scott Donner has been appointed as SA Eventing Youth Development Scholarship selector for the weekend. The winner will be at the ESA Presentation function.

The squad has raised the interest of many younger riders and their parents regarding the possibility of ESA supporting training opportunities other than the squad for those who might not qualify but are keen to participate in some sort of structured program. It may be possible for the various disciplines to collaborate for a general instruction program similar to the May Schools, which were historically run by ESA at Strathalbyn for EA members.

Submissions

The eventing committee considered a variety of proposed changes to eventing rules and the Olympic Eventing Format. The committee prepared and presented a response to EA and comprised part of its considerations in responding to the FEI (attachment 2).

The Chair

Equestrian Australian Eventing SA Committee

9 September 2016

Re: Proposed FEI Eventing Rules 2017-18 Revision
Olympic-formats-2020_proposal_Eventing

Dear Mr Enzinger,

please note the ESA Eventing committee's responses to the Proposed FEI Eventing Rules 2017-18 Revision and Olympic-formats-2020_proposal_Eventing.

Kind regards

Peter Oborn

Chair ESA Eventing committee

ACTION SOUGHT

That the Equestrian Australia Eventing Committee:

Notes and endorses the ESA Eventing Committee response to FEI Eventing Rules 2017-18 Revision

Notes and endorses the ESA Eventing Committee response to Olympic-formats-2020_proposal_Eventing

Provides this response to the FEI

Notes, endorses and actions the suggestion of the ESA Eventing Committee to promote a social media strategy and campaign to influence the FEI and IOC regarding prospective changes to the Olympics Eventing format.

BACKGROUNDThe FEI has proposed a number of Eventing rule changes (FEI Eventing Rules 2017-18 Revision) and is also considering substantial changes to the Olympic Eventing format. Equestrian Australia is in the process of considering the proposed changes. As part of this process, Equestrian Australia has sought comment from the state EA bodies including the ESA Eventing Committee

2016 Eventing Report: continued

DISCUSSION

1 Proposed FEI Eventing Rules 2017-18 Revision

The EASA Eventing Committee (the committee) has considered this document and has no comment other than in regard to proposed changes to the Technical Requirements for Participation; Art.517 Minimum Eligibility Requirements:

Art. 517 Minimum Eligibility Requirement (MER)

A Minimum Eligibility Requirement is achieved by completing a Competition within minimum parameters of all round performance as follows:

- e) Dressage Test: not more than ~~75~~ **67 (or 55%)** penalty points.
- f) Cross Country Test:
 - A clear round at obstacles (~~activating a maximum of one frangible device will maintain the MER result on Cross Country~~) (see Art. 520 for exception);
 - Not more than ~~90~~ **75** seconds exceeding the optimum time (~~or due to special weather conditions the best time of the day~~) in the Cross Country Test for one, two and three star level Competitions and ~~120~~ **100** seconds in the case of four star level Competitions.
- b) Jumping Test: not more than ~~16~~ **12** penalties at obstacles.

In this regard, the committee has considered these proposed changes to MER's in detail. As an overarching comment, there was concern that the proposed MER changes represent confusion between the desire to make the sport safer with the desire to improve the standard of the sport. The committee agrees that both are proper ambitions but questions the use of the MER qualification process to achieve both ends. To this end, the committee is of the view that a horse and rider combination should be allowed to compete at a higher level if they can do so with **reasonable** safety ie competing rather than winning. This is largely achieved, but not entirely, with the current MER's. Improvements in performance standards should be achieved via appropriate training fuelled by a desire to improve and/or win. The committee is aware of many examples where combinations, which competed safely at higher levels would not have been able to do so with the proposed changes.

Response to proposed changes to MER's:

Further to the committee's deliberations, 30 competitors were surveyed at Mt Gambier ODE with the majority not supporting the proposed changes.

The committee has also expressed concerns regarding the number of MER's required by Category D and Ungraded riders (EA Rules):

CIC1*	A	<i>None</i>
	B	<i>None</i>
	C	<i>3x EvA105 or PC grade 1 or Championship level (2 clear XC_J plus 1 with 0 or 20 XC_J) Note*</i>
	D or uncategorised	<i>3x EvA105 or PC grade 1 or Championship level (2 clear XC_J plus 1 with 0 or 20 XC_J) Note*</i>

The committee is of the view that the current qualifications allow a rider to upgrade to CIC* without sufficient experience to undertake this class safely.

Anecdotal evidence suggests that this is not an issue with adult riders but does appear to be an issue with young riders who either do not appreciate their lack of experience and /or lack access to sensible advice.

Eventing report continued

Whilst adult riders can be expected to manage their own risks, younger at risk riders need extra support from EA. To this end young ungraded riders eg under 18 should be required to complete more MER's (perhaps 6 but subject to more extensive discussion and engagement with riders) prior to being accepted into CIC* classes or higher. This is consistent with the FEI Eventing audit. Remove the ability to use PC championship and consider 3 MER with CLEAR xc as being more appropriate for Junior/Young Riders.

2 Olympic-formats-2020_proposal_Eventing

This document considers a suite of potential changes to the Olympic Eventing format. The EASA Eventing Committee (the committee) has considered and does not support the potential alternatives to the current format. The current format produced an excellent competition and thrilling final phase with extensive media coverage and viewing profiles in Australia as evidenced by the broadcasters increased coverage of eventing (and equestrian sport in general)at the recent 2016 Rio Olympics in response to social media criticism of the initial low level of coverage.

The committee also noted the Eventing Riders Association (ERA) response to these suggestions (<http://eventingriders.com/2016/08/from-today-at-the-rio-olympics-the-future-of-equestrian-sport-is-in-your-hands/>) and recommends that Equestrian Australia undertakes a social media campaign to:

- Communicate the proposed changes to the Olympic format (with concomitant changes to the whole of the sport which inevitably follows the Olympic lead) and

- Ascertain the views of the general eventing community in regard to these proposals.

- Promulgates the use of the links: **#equestrian** and **#eventing** to support international efforts to demonstrate support (or otherwise) for the existing format.

Interschool report:

Wow! What a fantastically busy year the 2016 Interschool Program has had!!! This year the Interschool program saw over a hundred school aged riders compete throughout the show season in Interschool classes! A massive thank you must go out to every single organizing committee that allowed the interschool program to run classes amongst their shows, this, I believe was the winning ingredient in the success of the Interschool's program this year.

April saw the interschool State Championships held at the Wayville Show Grounds, this event saw a huge amount of competitors come together and compete from all parts of SA, even including some regional competitors that made the trip from Port Lincoln, Mt Gambier, Woomera and even one competitor came from Queensland! It was a fantastic two days of classy competition and we were thrilled the weather gods played nice, while the kids were doing a fantastic job riding!

June saw the Interschool awards night, very kindly hosted at the beautiful Auchendarroch house in Mt Barker! This was an absolutely brilliant night had by all where we were all able to celebrate the fun year had by interschool competitors! On the night we were so blessed to have so many incredible generous businesses donate some amazing prizes to be raffled off in what turned out to be a MEGA raffle with over 50 prizes, some of these included, Equitana tickets and Adelaide three day VIP passes, lesson vouchers, saddlery etc!! This was huge hit and there were some very lucky prize winners taking home some pretty amazing gear! A ginormous thank you must go to everyone that donated and the families that attended, making it a very special night!

September saw the 2016 Interschool Nationals held at the beautiful Sydney International Equestrian Centre! South Australia took its biggest team over ever, with 47 riders and 51 horses! This doubled from last year's team! And "wowee" what stamp did SA make on the National competition!!! With new freshly designed Uniforms to match some super fine looking Horseware show rugs very kindly organised by Megan Jones, Team SA looked a million bucks!! Whilst Adelaide was in flood conditions and a state wide black out, Team SA enjoyed a tannable 26 degree glorious Sydney sunshine for the entire week of competition! We were absolutely delighted to have the legends of Megan Jones, Clive Reed and Di Keach as our coaches and a group of positive Team spirit minded leaders make the 2016 Nationals one to remember! We had some incredible results throughout the week with multiple top 6 placings across all disciplines, and a huge congratulations must go out to all competitions for really making SA proud, not only in the competition arena but also for the entire week outside of competition! Nationals was finished on an ultimate high when at the closing ceremony and final presentations, Team SA was announced overall National Team Spirit Champion!!! This was such a massive win for the State and despite Queensland putting in a formal protest, it had been a unanimous decision made by the 10 selectors and judges to grant SA championships!!!! A massive thank you must go to E NSW for organising such a fabulous competition, the whole of Team SA including the amazing parents and supporters!!

Finally The Youth Development scholarships are well and truly underway with some disciplines already completing their coaching weekend. Unfortunately this year it has worked out that the disciplines won't be all sharing the same weekend and venue, however I am determined to plan for next year to organise the ultimate Youth Development Weekend down at the Wayville show grounds where all disciplines will be able to share the weekend and also do some exhibition demonstrations, basically to cut a long story short... Watch this space!!!!

I currently am coming to the end of my stint covering for Verity Hayman as the Youth Development officer whilst she has been on maternity leave. And I would just like to say, what a massive privilege it has been taking on this role. I have had the most amazing couple of months, and would sincerely like to thank the ESA office staff for being so welcoming and patient with me, the parents and friends for being such a pleasure to work with... 99% of the time, and finally to the kids, for being such amazing people to work with!

I will miss you all but Thanks for everything 🙌
Charlie Germein

2016 Jumping report :

The 2015/2016 year started off with a bit of uncertainty as we only had 2 active members on our committee. After the 2015 AGM we had a further call for nominations and received enough to fill the 9 places on our committee. Clive Reed then accepted a co-opted position for the remainder of year.

I wish to thank this group for all their efforts over the past 12 months and their support of the sport.

With 3 members' terms expiring and 2 further members resigning and only 2 nominations, we are now looking to appoint further people into casual positions. The jumping community still appears to be reluctant to become involved and this will ultimately be a detriment to the sport.

We continue to struggle financially as we have still to gain support from the jumping community to instigate a levy. This is necessary if the sport is to progress. Eventing and Dressage have proved that it works and it has given them the working capital to support their members. Unfortunately, Jumping has shown a \$4,500 loss last financial year. This was due to an unresolved bad debt from a few years ago that was beyond our control and there was also a provision for 2 bad debts from last year but have subsequently been paid.

Our show seasons for the 2015/16 year provided many opportunities for our members to compete at varying levels and we have a number of series and leader boards in place to encourage participation. The participation still tends to be inconsistent and there are various reasons for this. Distance to travel, jumping surface, programs/variety of competitions on offer, course designers, organisation of the show etc all play a part. With costs increasing and sponsorship increasingly difficult to secure, it makes it very hard for show organisers to justify continuing with competitions.

Our State Championships which were held in early April was a well-received competition. Much work has been done to improve the program and the competitions offered. The series classes were particularly popular and this will be expanded on for 2017. Competitor numbers were good and we also attracted approximately 40% from Interstate. Michael Haese, who recently gained his FEI Level 3 qualification, set some pretty impressive courses in the main ring. He challenged the riders, yet his courses were fair and very well received.

Sue Ryan also did great job in the second ring and we combined it with a course designers update. I would like to thank the very hard working committee for all their efforts and the huge commitment to making it happen. Thank you to the sponsors, who are an integral part of this competition and in particular Thomas Foods International who are our naming rights sponsors until 2018. Also thank you to the many volunteers who gave up their time to help over the weekend.

Our committee has also run a number of officials courses over the past 12 months. We have held both introductory courses and updates for course designing and judges. We have identified that there is a need to have more qualified stewards in South Australia and we are hoping to conduct a National Stewards Course in the first half of next year.

The jumping equipment came into my care at the end of last year and a bit of work needed to be done. Many hours have been spent cleaning and repainting the set. Thank you to Jane Bowen who has been an invaluable help with this task. We can now be proud of the jumps and we look forward to seeing them being used at the Adelaide International 3 Day Event and the World Cup Qualifier next month.

I would like to encourage members of the jumping community to become involved with the jumping committee and the organising of the State Championships. We need more volunteers and welcome new members on both committees.

Yours Sincerely,

Tessa Fairweather

Chair, Jumping SA

2016 Show Horse report

There were several highlights of the year, in particular, the Mitavite 2015 Horse of the Year and the altered format of the Young Rider Scholarship.

The Mitavite Horse of the Year was most successful, again held at the picturesque Royal Show Grounds.

Record entries were received and Live streaming was introduced for the first time.

There were many 'hits' on our live streaming and it was watched from as far as the United Kingdom.

The Young Rider Weekend was held earlier compared with the other Disciplines as the weekend was just before many of the riders were to compete at the Nationals. Having the weekend so close would have negatively affected the numbers that would have been able to participate. The weekend was a great success albeit on our own and we held it at an indoor arena which guaranteed the weather!

The Board requested that we reviewed it for the 2016 – 2017 year and it was planned to have it earlier (July) with separate training evening on feeding and judging, so that the participants gained a greater education by being involved in the scholarship.

Planning for the Mitavite 2016 Horse of the Year began early in 2016 as we have to include a further 14 qualifying classes for Children. A timetabling nightmare!

We continue to hold ESA shows and assist Agricultural shows in reviewing programmes and securing ESA approved judges.

I wish to thank the Committee members that have retired this year, Bronwyn Williams and Louisa Smith for their invaluable contribution to the Committee and our current committee who have worked tirelessly to ensure our events have been successful and in particular, Alyson Emery for her role as Secretary.

Elizabeth Fricker

Chairman

2016 Vaulting Report:

We have a great year and the South Australian Vaulting Committee would like to thank the Board and Staff of Equestrian South Australia for their ongoing support of Vaulting in South Australia.

State Championships

- ◆ The 2015 State Championships was held in October.
- ◆ Our State Champions are:
- ◆ Open male Jamie Hocking
- ◆ Open female Emma Moulds
- ◆ Open Pairs Emma Mould and Jessica Beattie

Nationals/CVI Adelaide

The 2016 CVI Three Star and Nationals Vaulting Championships attracted record numbers for a vaulting event held in South Australia. The South Australian Vaulting Committee hosted 117 vaulters and 26 horses, which travelled to Mallala from all over Australia for the National Vaulting Championships, 36 of these vaulters also competed in the Great Southern CVI.

This year the CVI judges were Sweden's Monika Eriksson, Great Britain's John Eccles, Slovakia's Zuzana Baciak Masarykova and Angie Deeks from Australia

The 2016 National Champions from South Australia are:

- ◆ Open Individual Male: Zac Singlehurst on Iramoo Megabyte, lunged by Wendy Singlehurst.
- ◆ Open Pairs: Jessica Beattie & Emma Moulds on Next Generation Romulan, lunged by Gail Beattie.
- ◆ Preliminary Individual: Bella Master on Wilameka Balgownie Utrecht, Lunged by Robyn Oram Thomson
- ◆ Preliminary Squad: Quicksilver on Acacia Ridge Grande, Lunged by Wendy Singlehurst

Youth Development Clinic

The 2015 youth development Clinic was a fantastic training opportunity for all the disciplines to join together, share each other's sports and common goals. Rebecca Vanderpeere was our worthy winner of this wonderful scholarship.

I, along with the SA vaulting committee am very disappointed by the new direction of the Youth scholarship 2016, in that the disciplines have chosen to use different dates and venues. It would be wonderful to see the disciplines work together to develop the youth in the Equestrian sports. For those individuals to experience the challenges, achievements and opportunities each discipline afford their athletes, to promote our Equestrian Sports and to truly acknowledge the horses and their training, within each discipline.

Clinics

Lungers Clinic held by SA vaulting to support new lungers and share skills.

FEI Level one coach clinic held April 2016 with John Eccles from Scotland was attended by six South Australian coaches.

2016 Vaulting Report continued:

World Championships France 2016

I would like to congratulate Jamie Hocking on a very successful competition at the Vaulting World Championships held in France this year. Jamie performed extremely well and was placed in the top 15 Final competition round, which is an amazing achievement.

International Coaches

Multiple World Champion, Joanne Eccles, was invited to South Australia by the Quicksilver Vaulting Club. Many vaulters in SA and Victoria took advantage of this amazing opportunity to train with this very accomplished individual. The Quicksilver club shared this opportunity with NSW and Queensland, which not only made this clinic cost effective but provided positive collaboration between the states.

Wendy Singlehurst

Chair SA Vaulting

Finance Audit and Risk Management Committee

Annual Report - 2016

Introduction

This is the first Annual Report of the ESA Finance, Audit and Risk Management Committee which covers the activities of the Committee for the period April 2016 to June 2016 and the ESA financial results for the period July 2015 to June 2016

The Committee was established in April 2016, superseding the earlier Audit and Risk Group. The Finance, Audit and Risk Management Committee (FARMC) is the principal committee of the ESA Board to provide oversight of risk at the enterprise level. It is responsible to the ESA Board for providing advice and guidance in relation to:

- the financial strategy, financial performance and sustainability of Equestrian South Australia;
- providing recommendations on the integrity and acceptance of the financial statements by the ESA Board;
- assuring an effective and independent audit and risk assessment function for ESA;
- providing independent advice and assurance to the Board on processes of governance, risk management and internal control in line with leading practice;
- internal processes and controls for ensuring compliance with statutory and regulatory requirements, codes of conduct and reasonable membership and community expectations.

FARMC Membership

The membership comprises:

- Stuart Platt (Chair);
- Manon Strachan;
- Elizabeth Fricker;
- Michael Haese (resigned August 2016). The membership will be reviewed after the 2016 AGM.

The FARMC Terms of Reference (available on the ESA website) provides for membership to include non-Board specialists in advisory capacities. Suitable candidates are being sought, especially in the accounting and legal practice fields.

External audit report

The 2016 audit report shows a significant improvement in the management of the ESA finances than was the case in the two preceding years. For the first time since FY2014 the external audit report is unconditional¹. The auditors have made several improvement recommendations/suggestions and appropriate actions are in place to address these.

Qualified – or- Recommended?

At this point it is good to ensure that we all understand what an auditor means when the report is 'qualified' and when they provide 'recommendations'. A qualified report is when the auditor has found something wrong, or a strong indication that something may be wrong. It is an 'exception' to the auditor's opinion that the financial statements present a fair view of the organization's financial state. (i.e. "*the financial statements present fairly except for...issue...*"). In such cases the audited organization must address the problem.

In contrast, when an auditor identifies recommendations, these are potential improvements which an organization should consider and, depending on the practicality and costs involved, implement the improvement. The auditor's management letter includes recommendations and an assessment of risks involved by not adopting the suggestion, based on the auditor's judgement. Generally, these include improvements to internal controls and other observations noted during the audit. It is then up to the organisation to review the management letter and the risks and then determine their response (which ESA have done).

An example of how this affects the ESA is the recommendation that the general ledger be restructured. No doubt, an improved ledger structure will make reporting much easier and clearer but, there will be costs involved and changes to the way in which the business runs. The Board will weigh up the cost and change impacts against the benefits and make an informed decision if, and when, to make the restructure.

FY2015 audit report

Last year's audit report to the members (October 26th 2015) carried one qualification (beyond the general remark). This referred to the absence of a doubtful debt provision. The FY2016 audit report shows that this matter has been satisfactorily addressed. Furthermore, Consumer and Business Services has reviewed the actions taken to address the previous auditor's recommendations and considers the matter to be finalised.

¹ The Auditor had included a general condition, common to an audit of this type of organization, regarding the impracticality of examining areas beyond the accounting records.

ESA Financials – A Closer Look

N.B. The amounts have been rounded for ease of comparison.

Income

The overall income increased \$30,000 with membership income up \$35,000 and a Youth Participation income of \$16,000 (none for 2015). The Constitutional/Discipline Committees' income was down \$20,000 but that is explained by disciplines either having increased expenses, reduced income (e.g. competition entries and sponsorship), or a combination of both. Importantly, the decision to write-off some long-standing doubtful debts impacted the Disciplines income.

Expenditure

Increase in expenses from \$320,000 to \$366,000, an increase of \$46,000. The Branch Development costs increased by \$18,000 from 2015 with a significant investment in the Youth Development Pathways program.

Comments regarding the Notes to Accounts

Note 12 - Staff and General Meeting expenses

General meeting expenses.

The 2015 AGM and Special General Meeting expenses were \$3,183 in 2015 (no expenses were recorded for the 2014 AGM). The breakdown of these costs is as follows:

- Postage on management committee election papers \$682
- Printing & copying costs; sundry costs \$1,771
- Sport SA Returning Officer etc. fees \$730

Salaries and wages

Salaries \$211,000 from \$194,000, an increase of \$17,000 due to greater office workload, especially the level of administrative involvement in the Youth Development Pathways and Interscholar programs during 20015/16. This resulted an increase of hours by part-time workers.

Additional personnel costs were incurred by extending the contract Accountant involvement to one day per week. This was part of the response to the previous Auditor's recommendations for the FY2015 report.

Travel expenses were down \$3,500

Note 13 - Supplies and Services

Professional fees

The bulk of professional fees for FY2016 were the legal fees incurred when the Board sought legal intervention on threats of Supreme Court actions. The gross legal fees amounted to \$14,685 of which \$5,875 was reimbursed by the ESA insurer to give a net amount of \$8,810.

Services

“Nominate” fees were \$14,000, a significant increase on the previous year amount of \$8,400. This has occurred due to the greater use of that system by the members. The requirement for ESA to use Nominate for membership and competition entries is national, as determined by EA. Until a much improved arrangement is negotiated these high fees will continue.

Note 15 - Cash and Cash Equivalents

Cash at Bank

The ESA banking is comprised of three accounts held at ANZ Bank. The accounts are:

1. ‘Cheque account’ which is the normal operating account. This account has an overdraft facility of \$130 000*
2. ‘Online saver’ account which holds employee entitlements funds.
3. ‘Online saver’ account (opened in 2011) which is an interest-bearing account to hold the ESA cash reserves (the ‘Discipline Reserves’).

* The overdraft facility is secured by a mortgage on the Mt Barker office building. It should be noted that the purchase of the building was completed in 2010 and the mortgage for the purchase loan was discharged.

The overdraft facility commenced on 8th December 2010. It was arranged at the time the Discipline Reserve scheme was started with the intention of providing some confidence to the members that cash withdrawals could be made, using the overdraft as a temporary source if necessary. The ongoing need to retain the overdraft has been revisited since its inception. The high costs and significant administrative time needed to renew an overdraft were the influencing factors in the decision to retain it. The ongoing need to keep the overdraft facility will be periodically reviewed by the Board

FARMC – A focus on the future

Now that control of the ESA finances has improved, the FAMRC will be able to plan its activities for the next year, and beyond with more confidence and certainty.

High priority items will include:

- A review of ESA costs with a view to making whatever reductions are possible, commensurate with members' service delivery expectations.
- Lead a project to replace the ESA accounting system (QuickBooks) with a product more suited to the ESA needs (e.g. MYOB; Xero). It is anticipated that this project would include a restructure of the General Ledger, as recommended by the external auditor.
- Assist the Board in projects to improve the ESA Constitution.
- Assist the Board in developing policies and process documents for the governance and management of the association. The national and state recommendations for best practice would be consulted for guidance in this body of work.
- Develop a practical risk management strategy, in consultation with EA and other EA state bodies.
- Explore the extended use of information technology and communications (ITC) capabilities to better serve the members.

Stuart Platt

Chair, Finance, Audit and Risk Management Committee.

6th October 2016.



Accountants, Auditors
& Business Consultants

David Chant FCPA
Simon Smith FCPA
David Sullivan CPA
Jason Seidel CA
Renae Nicholson CA
Tim Muhlhausler CA
Aaron Coonan O
Luke Williams CPA

Mount C oTibler
133 Commercial Street West
PO Box 246, Mount Gambler SA 5290
DX 29044
t 08 8725 3068
08 8724 9553
admin@galpains.com.au

Stirling
Unit 4/3-5 Mount Barker Road
PO Box 727, Stirling SA 5152
t 08 8339 1255
f 08 8339 1266
e stirling@galpains.com.au

Norwood
3 Kensington Road
PO Box 4067, Norwood South SA 5067
p 08 8332 3433
f 08 8332 3466
e norwood@galpains.com.au

www.galpains.com.au

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INDEPENDENT AUDITOR'S REPORT

To the members of Equestrian South Australia Inc.

Report on the Financial Report

We have audited the accompanying financial report, being a special purpose financial report, of Equestrian South Australia Inc., which comprises the statement of financial performance, statement of financial position as at 30 June 2016, notes comprising a summary of significant accounting policies and other explanatory information, and the statement by members of the committee.

Committee's Responsibility for the Financial Report

The committee of Equestrian South Australia Inc. is responsible for the preparation and fair presentation of the financial report, and has determined that the basis of preparation described in Note 1 is appropriate to meet the requirements of the *Associations Incorporation Act SA 1985* and is appropriate to meet the needs of the members. The committee's responsibility also includes such internal control as the committee determines is necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the association's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the association's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the committee, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies.

Basis for Qualified Opinion

As is common for organisations of this type, it is not practicable for Equestrian South Australia Inc. to maintain an effective system of internal control over all income from various sources prior to its receipt. Accordingly, it was not practicable for our examination of those areas to extend beyond amounts recorded in the accounting records of the Association.

Qualified Opinion

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion paragraph, the financial report presents fairly, in all material respects, the financial position of Equestrian South Australia as at 30 June 2016, and its financial performance for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements and the requirements of the *Associations Incorporation Act SA 1985*.

Basis of Accounting and Restriction on Distribution

Without modifying our opinion, we draw attention to Note 1 to the financial statements, which describes the basis of accounting. The financial report has been prepared to assist Equestrian South Australia to meet the requirements of the *Associations Incorporation Act SA 1985*. As a result, the financial report may not be suitable for another purpose.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS



Luke Williams CPA, Registered Company Auditor
Partner

5 / 101 2016



Equestrian South Australia Inc.

FINANCIAL REPORT
FOR THE YEAR ENDED
30 June 2016

Equestrian South Australia Inc.

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EQUESTRIAN SOUTH AUSTRALIA INC.

COMMITTEE'S REPORT

Your committee members submit the financial report of Equestrian South Australia Inc. for the financial year ended 30 June 2016.

Committee Members

The names of committee members throughout the year and at the date of the report are:

Elizabeth Fricker - Chairperson
Manon Strachan - Vice Chairperson
Caroline Jones
Sarah Hocking
Gareth Heron
Judy Whyntie
Michael Haese
Shaun Flynn
Stuart Platt

Principal Activities

The principal activities of the association during the financial year were to act as administrator for Equestrian Sport in South Australia.

Significant Changes

No significant changes in the nature of these activities occurred during the year.

Operating Result

The deficit amounted to \$(17,140)

Signed in accordance with a resolution of the Members of the Committee

Dated this 14 day of September 2016.


Elizabeth Fricker


Committee Member

EQUESTRIAN SOUTH AUSTRALIA INC.
STATEMENT OF FINANCIAL PERFORMANCE
FOR THE YEAR ENDED 30 JUNE 2016

	Note	2016 \$	2015 \$
Income			
Branch Development Operations	5	39,829	34,295
Branch Trading	2	(6,219)	(1,542)
Constitutional Committees	3	17,977	37,763
Interest Revenue		3,618	5,049
Miscellaneous Grants		1,000	
Other Income	6	20,558	22,017
Membership Income	7	256,112	221,458
Youth Participation	8	16,419	
Total Income		<u>349,294</u>	<u>319,040</u>
Expenditure			
Bad Debts and Depreciation	9	6,113	6,002
Branch Development Operations	10	46,745	28,464
Fees, Charges and Taxes	11	11,679	11,687
Miscellaneous Grants			2,313
Staff and General Meeting Expenses	12	239,408	220,112
Supplies and Services	13	62,218	51,114
Total Expenses		<u>366,163</u>	<u>319,692</u>
Operating Surplus/(Deficit) For the Period		<u>(16,869)</u>	<u>(652)</u>
Less Prior Year Correction and Adjustment	23		48,959
Net Ordinary Income		<u>(16,869)</u>	<u>(49,611)</u>
Other Income/Expense			
Loss on Disposal of Assets	14	<u>271</u>	<u></u>
Total Other Expense		<u>271</u>	<u></u>
Net Income		<u>(17,140)</u>	<u>(49,611)</u>

The accompanying Notes form part of these financial statements

EQUESTRIAN SOUTH AUSTRALIA INC.

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2016

	Note	2016 \$	2015 \$
Assets			
Current Assets			
Cash and Cash Equivalents	15	246,425	251,563
Other Current Assets	16	300	
Prepaid Expenses		6,728	5,048
Receivables	17	45,298	17,980
Stock On Hand		2,950	3,027
Total Current Assets		<u>301,701</u>	<u>277,618</u>
Non-Current Assets			
Property, Plant and Equipment	18	<u>615,191</u>	<u>621,578</u>
Total Non-Current Assets		<u>615,191</u>	<u>621,578</u>
Total Assets		<u>916,892</u>	<u>899,196</u>
Liabilities			
Current Liabilities			
Accounts Payable	19	76,941	56,926
Employee Benefits	20	28,350	22,540
Other Current Liabilities	21	<u>94,251</u>	<u>91,376</u>
Total Current Liabilities		<u>199,542</u>	<u>170,842</u>
Non-Current Liabilities			
Employee Benefits	22	<u>9,506</u>	<u>3,370</u>
Total Non-Current Liabilities		<u>9,506</u>	<u>3,370</u>
Total Liabilities		<u>209,048</u>	<u>174,212</u>
Net Assets		<u>707,844</u>	<u>724,984</u>
Member's Funds	23	<u>382,323</u>	<u>417,440</u>
Branch Operations, Trading and Administration			
Constitutional Committees	24	<u>325,521</u>	<u>307,544</u>
Total Members Funds		<u>707,844</u>	<u>724,984</u>

The accompanying Notes form part of these financial statements

EQUESTRIAN SOUTH AUSTRALIA INC.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2016

Note

1 Statement of Significant Accounting Policies

This financial report is a special purpose financial report prepared in order to satisfy the requirements of the Associations Incorporation Act of South Australia. The Committee Members have determined that the association is not a reporting entity because there are no users dependent on general purpose financial reports.

The financial report has been prepared in general accordance with the presentation, materiality and measurement principles set down in the Australian Accounting Standards. No specific standards have been applied to the special purpose financial report unless otherwise specified.

The financial report is prepared in Australian dollars under the historical cost convention, except for certain assets which, as noted, are at fair value. Comparative information is reclassified where appropriate to enhance comparability.

The following material accounting policies, which are consistent with the previous period unless otherwise stated, have been adopted in the preparation of this financial report;

(a) Revenue Recognition

Revenue from membership subscriptions are recognised as income in proportion to the stage of completion of the transaction at the reporting date. The stage of completion is determined by reference to the membership year.

Grant revenue is recognised as income when the entity obtains control of the grant and it is probable that the economic benefits gained from the grant will flow to the entity and the amount of the grant will be measured reliably.

Interest revenue is recognised as it accrues using the effective interest rate method, which for floating rate financial assets is the rate inherent in the instrument.

(b) Income Tax

The association is exempt from income tax under the current provisions of Income Tax Assessment Act (1997). Accordingly, there is no income tax expense or income tax payable recognised in the financial report.

(c) Property, Plant and Equipment

Land and buildings are shown at fair value, based on periodic, but at least triennial, valuations by external independent valuers. Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. A valuation was conducted in September 2014, where Land and Buildings were determined to be worth \$580,000. All other property, plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

The depreciable amount of all fixed assets is depreciated over the useful lives of the asset to the association commencing from the time the asset is held ready to use.

(d) Employee Leave Provisions

Provisions for employee entitlements owing in respect of annual holiday and long service leave are accrued at the current rates of pay applicable for each employee. In prior years the provision for long service leave included accrual for all employees effective from the commencement of their employment. For 2015 it was determined that this conservative policy would be altered to provide for long service leave only for employees with 5 years or more.

(e) Doubtful Debt Provision

A provision for doubtful trade debtor amounts has been raised in the 2015-16 financial year.

EQUESTRIAN SOUTH AUSTRALIA INC.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2016

	2016			2015
	Income	Expenditure	Surplus/(Deficit)	Surplus/(Deficit)
	\$	\$	\$	\$
2 Branch Trading				
Awards Night	16,131	15,955	176	932
Merchandise	468	78	390	364
Newsletter (The Horses Mouth)		6,835	(6,835)	(3,192)
Publications (Score Books)	345	295	50	354
Total	16,944	23,163	(6,219)	(1,542)
3 Constitutional Committees • Trading				
Carriage Driving Committee	10,189	7,556	2,633	491
Coaching Committee	7,794	6,223	1,571	1,646
Dressage Committee	68,728	66,479	2,249	8,564
Eventing Committee	26,218	25,697	521	2,092
Interschool Committee	47,625	39,726	7,899	7,655
Show Horse Committee	54,921	54,272	649	6,188
Show Jumping Committee	61,672	66,235	(4,563)	2,344
Vaulting Committee	38,011	30,993	7,018	8,783
Total	315,158	297,181	17,977	37,763

The balance of reserves held by each committee is displayed in Note 23.

4 Grant Funding - Office of Recreation and Sport Funding

Grant funding received from the office of recreation and sport was received and allocated to a number of different revenue lines as summarise below.

	NOTE	2016
		\$
Carriage Driving Committee	3	1,500
Coaching Committee	3	500
Dressage Committee	3	6,500
Eventing Committee	3	6,500
Interschool Committee	3	3,500
Miscellaneous Grant		1,000
Show Jumping Committee	3	6,500
Show Horse Committee	3	2,500
Vaulting Committee	3	1,500
Youth Scholarship	8	10,000
Total		40,000

	2016	2015
	\$	\$
5 Branch Development Operations		
Young Rider Expo	28,964	23,783
Young Rider Development Program	10,865	10,512
Total	39,829	34,295
6 Other Income		
Credit Card Fees	1,152	1,132
Postage & Handling	204	237
Sundry Income	6,402	10,448
Transfer/Change/Lease	12,800	10,200
Total	20,558	22,017

EQUESTRIAN SOUTH AUSTRALIA INC.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2016

	2016 \$	2015 \$
7 Membership Income		
Horse Registrations	28,375	29,023
Performance Cards	26,344	26,844
Subscriptions	<u>201,393</u>	<u>165,591</u>
Total	<u>256,112</u>	<u>221,458</u>
8 Youth Participation		
Coaching Income	419	
Grant Funding	<u>16,000</u>	<u></u>
Total	<u>16,419</u>	<u></u>
9 Bad Debts and Depreciation		
Bad Debts Expense		(2,000)
Depreciation	<u>6,113</u>	<u>8,002</u>
Total	<u>6,113</u>	<u>6,002</u>
10 Branch Development Operations		
Youth Development Pathways	15,928	
Youth Development Scholarship Program	11,693	10,886
Youth Participation	<u>19,124</u>	<u>17,578</u>
Total	<u>46,745</u>	<u>28,464</u>
11 Fees, Charges and Taxes		
Bank Charges	3,764	3,178
Rates and Taxes	3,567	3,510
Utilities - Electricity/Gas	<u>4,348</u>	<u>4,999</u>
Total	<u>11,679</u>	<u>11,687</u>
12 Staff and General Meeting Expenses		
AGM & General Meeting Expenses	3,183	
Salaries/Wages/Association Cost	211,010	194,242
Seminar	918	1,294
Staff Amenities	459	437
Superannuation	19,588	16,712
Travel	<u>4,250</u>	<u>7,427</u>
Total	<u>239,408</u>	<u>220,112</u>

EQUESTRIAN SOUTH AUSTRALIA INC.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2016

	2016	2015
	\$	\$
13 Supplies and Services		
Insurance Expense	3,341	3,388
Nominate Expense	14,238	8,428
Office Expenses and Maintenance	30,837	31,558
Other Expense	358	3,361
Professional Fees	13,444	4,379
Total	<u>62,218</u>	<u>51,114</u>
14 Loss on Disposal of Assets		
Written Down Value of Office Equipment	311	
Amount Received on Disposal	<u>40</u>	
Profit/Loss	<u>(271)</u>	
15 Cash and Cash Equivalents		
Cash at Bank - Cheque Account	(9,680)	(932)
Cash at Bank - Long Service Leave/Holiday Leave Accou	10,154	10,025
Cash at Bank - Online Saver Account	<u>245,951</u>	<u>242,470</u>
Total	<u>246,425</u>	<u>251,563</u>
16 Other Current Assets		
Undeposited Funds	<u>300</u>	
Total	<u>300</u>	
17 Receivables		
Accounts Receivable	48,807	17,980
Provision for Doubtful Debts	<u>(3,509)</u>	
Total	<u>45,298</u>	<u>17,980</u>
18 Property Plant and Equipment		
Fixed Asset - Buildings	(1,693)	(1,693)
Original Value - Land/Building	581,693	581,693
Furniture and Fittings	15,169	14,656
Accumulated Depreciation	(10,368)	(9,979)
Office Equipment	30,942	40,345
Accumulated Depreciation	(24,831)	(30,422)

EQUESTRIAN SOUTH AUSTRALIA INC.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2016

	2016 \$	2015 \$
18 Property Plant and Equipment (Cont)		
Plant & Equipment	54,404	54,404
Accumulated Depreciation	(30,125)	(27,426)
Total	<u>615,191</u>	<u>621,578</u>
19 Accounts Payable		
Accounts Payable	48,269	10,838
Credit Cards	2,599	3,822
PAYG Withholding	12,202	9,958
Tax Payable	13,871	32,308
Total	<u>76,941</u>	<u>56,926</u>
20 Current Employee Benefits		
Payroll Liabilities - Other		(4,426)
Provision Holiday Pay	20,509	16,601
Superannuation Payable	7,841	10,365
Total	<u>28,350</u>	<u>22,540</u>
21 Other Current Liabilities		
Accrued Expenses		5,106
Income In Advance	94,251	86,270
Total	<u>94,251</u>	<u>91,376</u>
22 Non-Current Employee Benefits		
Provision for Long Service Leave	9,506	3,370
Total	<u>9,506</u>	<u>3,370</u>
23 Equity - Branch		
Opening Balance 1 July 2015	417,440	506,510
Net Result - Excluding Committees	(35,117)	(38,418)
Asset Acquisition Adjustment		(48,959)
Branch Reserve		(1,693)
Closing Balance 30 June 2016	<u>382,323</u>	<u>417,440</u>

EQUESTRIAN SOUTH AUSTRALIA INC.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2016

24 Constitutional Committees - Equity	Balance	Note 3	Balance
	1 July 2015	Movement	30 June 2016
Reserve Carriage Committee	7,495	2,633	10,128
Reserve Coaching Committee	27,077	1,571	28,648
Reserve Dressage Committee	62,298	2,249	64,547
Reserve Eventing Committee	75,425	521	75,946
Reserve Interschool Committee	30,581	7,899	38,480
Reserve Show Horse Committee	39,375	649	40,024
Reserve Show Jumping Committee	43,597	(4,563)	39,034
Reserve Vaulting Committee	21,696	7,018	28,714
Total	307,544	17,977	325,521

25 Committee Members

The following persons were committee members of Equestrian South Australia Inc during the financial year and up to the date of this report:

	Appointed	Term Expires	Resigned
Elizabeth Fricker, Chairperson	October 2014	October 2017	
Manon Strachan, Deputy Chairperson	October 2015	October 2018	
Gareth Heron	October 2014	October 2017	
Caroline Jones	October 2013	October 2016	
Judy Whyntie	October 2013	October 2016	
Sarah Hocking	October 2014	October 2017	
Michael Haese	October 2015	October 2018	August 2016
Shaun Flynn	October 2015	October 2018	
Stuart Platt	February 2016	October 2016	

EQUESTRIAN SOUTH AUSTRALIA INC.

STATEMENT TO THE MEMBERS OF THE COMMITTEE
FOR THE YEAR ENDED 30 JUNE 2016

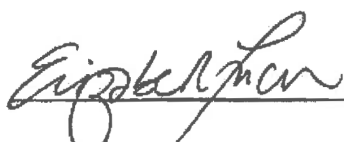
The Committee has determined that the association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the Committee the Statement of Financial Performance, Statement of Financial Position, and Notes to the Financial Statements:

1. Presents a true and fair view of the financial position of Equestrian South Australia Inc as at 30 June 2016 and its performance for the year ended on that date.
2. At the date of this statement, there are reasonable grounds to believe that Equestrian South Australia Inc will be able to pay its debts as and when they fall due.

The Committee is responsible for the reliability, accuracy and completeness of the accounting records and the disclosure of all material and relevant information.

This statement is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee by:



Name: Elizabeth Fricker
Position: Chairperson
Date:



Name:
Position: Committee Member
Date: 13/20K

